

## FIFTEENTH KERALA LEGISLATIVE ASSEMBLY

#### **COMMITTEE**

ON

PUBLIC UNDERTAKINGS (2023-26)

14<sup>th</sup> REPORT

SECRETARIAT OF THE KERALA LEGISLATURE
THIRUVANANTHAPURAM
2024

## FIFTEENTH KERALA LEGISLATIVE ASSEMBLY

COMMITTEE

ON

PUBLIC UNDERTAKINGS (2023-26)

......L4<sup>th</sup> REPORT

On

The action taken by the Government on the Recommendations contained in the Fortieth Report of the Committee on Public Undertakings (2016-19) relating to Kerala State Electricity Board Limited, based on the Report of the Comptroller and Auditor General of India for the year ended on 31st March 2007, 2008 and 2012

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## **COMMITTEE ON PUBLIC UNDERTAKINGS (2023-26)**

#### **COMPOSITION**

#### Chairman:

Shri E. Chandrasekharan

#### Members:

Shri A.P. Anilkumar

Shri Anwar Sadath

Shri Ahammed Devarkovil\*

Shri T. V. Ibrahim

Shri P. Mammikutty

Shri K. P. Mohanan

Shri D. K. Murali

Shri P. Nandakumar

Shri Kadakampally Surendran

Shri P. Ubaidulla

### Legislature Secretariat:

Shri Shaji C Baby, Secretary in charge

Shri Venugopal R, Joint Secretary

Smt. Jayasree. M, Deputy Secretary

Shri Mohanan. O, Under Secretary

<sup>\*</sup> In the vacancy of Shri, K.B Ganesh Kumar swom in as Transport Minister w.e.f. 16-01-2024

#### INTRODUCTION

The Statement of Action Taken by the Government included in this Report was considered by the Committee at its meeting held on 07.12.2021.

This Report was considered and approved by the Committee at its meeting held on 26.08.2023.

The Committee place on record their appreciation for the assistance rendered to them by the Accountant General (Audit), Kerala, officials of Power Department and Kerala State Electricity Board Limited, who were present during the examination of the Action Taken Statements included in this Report.

Thiruvananthapuram,

..QL.:QL: 2024.

E.CHANDRASEKHARAN, Chairman,

Committee on Public Undertakings.

#### REPORT

This Report deals with the action taken by Government on the recommendations contained in the Fortieth report of the Committee on Public Undertakings (2016-19) relating to Kerala State Electricity Board Limited based on the report of the Comptroller and Auditor General of India for the year ended 31st March 2007, 2008 and 2012.

The Fortieth Report of the Committee on Public Undertakings (2016-19) was presented to the House on 18th May, 2017.

The Report contained fifteen recommendations and the Government furnished replies to all the recommendations.

The Committee considered the replies received from the Government at its meeting held on 07.12.2021.

The Committee accepted the replies to all the recommendations except in Para No. 4 according to the explanation by the officials from Power Department and Kerala State Electricity Board Limited without remarks. These recommendations and the replies furnished by the Government form Chapter I of this Report.

The Committee accepted the reply to the recommendation in Para No. 4 with remarks. This recommendation, the reply furnished by the Government and remarks of the Committee forms Chapter II of this Report.

<u>CHAPTER - I</u>

## REPLIES FURNISHED BY THE GOVERNMENT ON THE RECOMMENDATIONS OF THE COMMITTEE WHICH HAVE BEEN ACCEPTED BY THE COMMITTEE WITHOUT REMARKS

Sl. No.	Para No.	Department Concerned	Conclusions/Recommendations	Action Taken by the Government
(1)	(2)	(3)	(4)	(5)
1	1	Power Department	The Committee observes that in 2008 all power grids in India except Southern Grid became power surplus as expected in the Electricity Plan of Central Electricity Authority and the Southern grid turned highly power deficient. The Committee finds that it was due to the laxity in formulating the plan according to the Central Electricity Plan and its improper implementation. The situation indicates the limitation of the plan of KSEB and the Committee therefore recommends	Though it was expected to add 610.15 MW during the 11th plan period in the generation sector, the achievement was 133.55 MW only. However the shortfall in capacity addition by 476.60 MW has not incapacitated KSEB in meeting the demand in the said period. Moreover even if all of the envisaged capacity in generation was achieved in full, that too would not have been sufficient to the additional demand evolved during the same period. KSEB hence imported a major part of the energy consumed during this period. The national grid having becoming a reality and as it gains more and more operational flexibility, it provides freedom to the State to procure energy from anywhere in the country in an economical manner vis - a - vis self generation. Though it is important to exploit the resources available in the State fully, within the constraints of forest and environmental laws, KSEBL attempts to make use of all the avenues in energy
:			situation and it should be upgraded from time to time.	

2	Power	The Committee is of the	In order to improve the Transmission network, provide long
.	Department	1	term stability and to ensure quality and reliable power
	• •		transmission, Board has prepared Trans grid 2.0 plan for
		forecasting demand and generation,	strengthening the power network throughout the State. This
.	-		plan was based on the demand expected during various time
		1	frame considering the projections in the 18th EPS survey
			after suitably modifying of the same to account for the
		<u> </u>	increase in demand observed in the past ten years along with
	·		the node wise load additions expected in future. In addition
		10	to this, downstream works for optimal utilization of the EHT
!	· · · · · · · · · · · · · · · · · · ·		strengthening schemes envisaged in Trans Grid 2.0 are also
, f		plan.	planned upto 2021-22. Further a perspective transmission
. !			plan upto the period 2031-37 was also developed and
		· · · · · · · · · · · · · · · · · · ·	submitted to the Central Electricity Authority.
3	*	The Committee observes that there	
	Department		The very old SC line from Mylatty to Manjeswar and then
			to Konaje ( in Karnataka ) is under renovation and making it
			Double Circuit. The Vidyanagar ± Kubanoor portion is
1			completed and the balance up to state border is under
			completed by 5/2018, ensuring a DC line from Mylatty to
		17	
		feeding circuits weak transmission	The 50MW solar plant is commissioned with a 220kV S/S
		network poor inter-state	at Ambalathara and another 50MW plant is about to start at
			Paivalika near Manjewaram. Then the supply to Kasaragod
ĺ		, , , , , , , , , , , , , , , , , , , ,	District will be made stable.
i			There are proposals of 110kV S/S at Seethangoli, Kuttikol
	·		in addition to ongoing 33kV substation Rajapuram. The
	3	Department	Department observation that the Board failed to prepare State Electricity Plan (SEP) forecasting demand and generation, power purchase, transmission and distribution. The Committee further notes that the Board lacked a perspective plan based on load and energy forecasts for the next 10 years despite SERC directions for the preparation of a perspective plan.  3 Power Department The Committee observes that there exists a shortage of transmission infrastructure in the northern districts of Kerala like Kasaragod and Kannur. The Committee directs to furnish a detailed report to the

revenue land allocation from Govt is awaited. 33kV Kanhangad and Kasargod stations are commissioned in last year.

The 2<sup>nd</sup> phase of 220kV solar S/S at Ambalathara and interconnecting with existing Thaliparamba ± Mylatty portion of 110kV line in multi (4) circuit will provide additional source to the substations under the district.

In the transgrid project a 400kV S S at Cheemeni and a MCMV link from Kanhirode to Mylatty is also proposed with KIIFB funding. Another 400kV linkage with Uduppi Mega Power Project is sanctioned by CEA. All the projects have expected gestation period of 5 years.

#### **Kannur District**

In Kannur at present the **earlier SC line** (part of very old Kozhikode Kannur line) **from Orkattery** to Panoor was doubled and the balance work of Panoor ± Thalassery ± Mundayad is under process. Koothuparamba ± Nedumpoyil 110kV line upgradation work is half the way and upgradation work of Nedupoyil S.S. to 110kV is commenced. Along with this the exclusive S/S to Valiyavelicham Industrial area of KSIDC with line is at its final stage and to be completed within 2 months. This will be a boost to the industrial sector.

The work of new 33kV station at Kelakam is started and expected to complete within an year. Capacity enhancement of various stations are continuing and some of them have completed.

	}		In transgrid additional MCMV 220/110kV line to
	1.		Kanhirode and from Kanhirode to North is under tendering
			stage. A new 220kV station at Thalassery is also planned.
	1   .		The upgradation of Sreekandapuram and extending line to
			Chemberi is also under construction within a target of one
			year.
			If the transgrid is completed within 5 years both Kannur and
	,		Kasaragod district benefit a lot with better feeding
			transmission infrastructure.
			Extending the connectivity to Udupi/Manglore area
			through either 220 or 400 or 400/220 level ISTS is to be fulfilled to get a stable back bone network to that district
			along with the green corridor 400kV from Mysore line.
1	1		along with the green control
1	1_		The Nine Conscitor Banks with a total capacity of
4 5	;	Power	The Committee notices that about Forty Nine Capacitor Banks with a total capacity of
4 5	,	Power Department	one -third of the capacitors installed 990MVAR is presently available in our system out of August 2017.
4 5		Power Department	one -third of the capacitors installed 990MVAR is presently available in our system out of August 2017.  at various substations were non 155MVAR is faulty during the month of August 2017.
4 5		Power Department	one -third of the capacitors installed 990MVAR is presently available in our system out of a various substations were non 155MVAR is faulty during the month of August 2017.  Continuous Monitoring of the same is being done. It may be working and also notes that the purchase of capacitor banks in various
4 5		Power Department	one -third of the capacitors installed 990MVAR is presently available in our system out of the capacitors installed 990MVAR is presently available in our system out of the same is being done. It may be alternative sources of feeding were noted that the purchase of capacitor banks in various substations is done after observing all formalities and based
4 5		Power Department	one -third of the capacitors installed 990MVAR is presently available in our system out of the various substations were non 155MVAR is faulty during the month of August 2017. Continuous Monitoring of the same is being done. It may be noted that the purchase of capacitor banks in various not arranged at sub- stations to substations is done after observing all formalities and based on the Technical Specification.
4 5		Power Department	one -third of the capacitors installed 990MVAR is presently available in our system out of a various substations were non avorking and also notes that alternative sources of feeding were not arranged at sub- stations to maintain supply/avoid failure of the stations in case of failure of one
4 5		Power Department	one -third of the capacitors installed 990MVAR is presently available in our system out of a various substations were non alternative sources of feeding were not arranged at sub- stations to maintain supply/avoid failure of the stations in case of failure of one source. The Committee understands
4 5		Power Department	one -third of the capacitors installed 990MVAR is presently available in our system out of the various substations were non working and also notes that alternative sources of feeding were not arranged at sub- stations to maintain supply/avoid failure of the stations in case of failure of one source. The Committee understands that one of the main reasons for the
4 5		Power Department	one -third of the capacitors installed at various substations were non working and also notes that alternative sources of feeding were not arranged at sub- stations to maintain supply/avoid failure of the stations in case of failure of one source. The Committee understands that one of the main reasons for the malfunctioning of capacitors and
4 5		Power Department	one -third of the capacitors installed 990MVAR is presently available in our system out of the various substations were non alternative sources of feeding were not arranged at sub- stations to maintain supply/avoid failure of the stations in case of failure of one source. The Committee understands that one of the main reasons for the malfunctioning of capacitors and substations was that their quality
4 5		Power Department	one -third of the capacitors installed state various substations were non at various substations were non working and also notes that alternative sources of feeding were not arranged at sub- stations to maintain supply/avoid failure of the stations in case of failure of one source. The Committee understands that one of the main reasons for the malfunctioning of capacitors and substations was that their quality were not up to the mark. Therefore,
4 5		Power Department	one -third of the capacitors installed 990MVAR is presently available in our system out of the various substations were non alternative sources of feeding were not arranged at sub- stations to maintain supply/avoid failure of the stations in case of failure of one source. The Committee understands that one of the main reasons for the malfunctioning of capacitors and substations was that their quality

substations, including capacitor banks, that are substandard. 5 6 Power The considers Top priority is being given to the maintenance of power Committee Department transformer failures a serious issue transformers. Testing of transformers by PET and Relay and directs the Board to take Wing are carried out at frequent intervals. Leak rectification, effective action to reduce the rate of overhauling and replacement of oil are done frequently to occurrence of transformer failures keep the transformer healthy. It is seen that transformer and also remarks that quality should failure decreased due to these actions. Also the transformer also be made a parameter along loading and load flow is analyzed and additional transformer with the price while procuring or uprating capacity where ever necessary is installed to transformers tender reduce the loading to optim**um limits thereby** reduce the through stress on transformer. The specifications are made stringent process. and manufacturing process / stage inspection were made more stringent. The Committee is concerned about In order to avoid accidents, serious efforts are taken to 6 7 **Power** the deficiencies noted in the supply necessary safety equipments to field offices. Also Department maintenance wings in KSEB. The special sessions are being arranged regularly to increase the Committee is also worried to note awareness and precautions to be taken during the execution instances of accidents which of works. Directions are given to field engineers to report the resulted in loss of life and also notes requirement of spare parts for arranging timely procurement. with concern the delay in repairs Rate contract is given to major suppliers. due to delay in procurement of Also Power Equipment Testing teams are frequently spare parts. The Committee also visiting substations for condition monitoring of equipments. noticed that supplier's service Based on their reports immediate maintenance/replacement engineers were not available for are done for the maintenance of Circuit Breakers. A detailed prompt repairs as they were not maintenance plan is prepared annually and maintenance bound to do the service because process is made systematic. The essential spares are made suitable clauses for subsequent available. The service support is made mandatory in orders

				repairs after installation were not included in the purchase order of	and essential spares are processed from OEM.
		i va :		equipments.	
	7	8	Power	The Committee views all these	Power Equipment Testing teams are frequently visiting
			Department		substations for condition monitoring of equipments. Based
			-	the Board to take precise steps to	on their reports, immediate maintenance/replacement of
					deteriorated equipments depending on priority are being
				sure to replace equipments which is	
					In the case of transformer repairs, the two Power
		'			Transformer Repairing Units (PTRUS), one at Kalamassery
					and other at Kozhikode became more efficient to take up the
	1		• .		repairs of transformers/failed transformers. Last financial
	•				year to till date, 6 nos of transformers were repaired at Kozhikode PTRU and 14 Nos were repaired at Kalamassery
					PTRU and a lot of onsite maintenance is done by
		r.			inhouse/hired technicians and Engineers. Thus transformer
				modern equipments required for the	
					Also efforts are taken to avail Central Government funds
			1.44		(PSDF) for replacement of old equipments. Up to 220kV
	· .			of the present system in KSEB.	level most of the old equipments were replaced under PSDF
.   -					recently. Another R & M DPR for funding is under
					preparation.
					The existing electromechanical relays are being replaced
					with modern numerical relays for reliable protection of
					equipments. Old mechanical Energy meters are replaced by
					electronic Meters for accuracy.
		. ,			Modern technology and equipments are also introduced
	,				wherever possible. EHV UG cables, GIS, ABC lines, Covered conductor, Polymer composite insulators, bushings,
L		1			Covered Conductor, Forymer Composite modiators, odsimigs,
		,		T Company of the Comp	

					LA etc, innovative RoW reducing techniques using Narrow based Towers, Monopoles, HTLS high performing conductors are some of the modern technologies made into use.
	8	9	Power		The committee observes that adequate training on latest
	-		Department		technology is to be imparted to the existing staff. KSEBL is
					having its own training centers for giving refresher and
-			•		management training to the staff as well as officers.
					PETARC at Moolamattom in Idukki district is a training center for the Officers Training. There are three other
					training centers, viz, RPTI s for giving training to the staff.
					NPTI and PSTI are arranging specialist training programs
-			·		for officers in load dispatch, grid security, power system
					protection, communication systems, SCADA, etc. These
. :					institutions are also empowered to issue certification at
					different levels of competency to manage the power system.
					As per CERC regulation, certification is mandatory for the
				internally, Committee is of the view	operators and security management officers of power
					systems. On advanced and specialized topics, for the staff employed on such fields are even given trainings in foreign
. :				discussed during general Plan.	countries.
:	·			discussed during general Flam.	
		-			Compensation for unavailed Power - Rs . 0.41 crore.  The 135MW of ER power allocated to TNEB for pooling
			·		with the costly RGCCPP power was rejected by TNEB
					along with RGCCPP power. On 14-09-2011 MOP allocated
:					this quantity to Kerala with effect from 15.9.11. This
				;	intimation was received only on 14-09-2011. KSEB had
				•	intimated the non - acceptance of this allocation of power on

the same day itself. But the MoP notification for the reallocation of this power to AP came only on 22-09-11, after 6 days. This resulted in charging the transmission charges to KSEB. KSEB had taken prompt action in this regard and the billing of transmission charges were beyond the control of KSEB.

Share in capitalization of idle infrastructure.

PGCIL notified the commercial operation of the transmission system for the evacuation of power from Koodamkulam project w.e.f 1 Jan 2012, before the commissioning of the project. KSEB accepted its monthly share of transmission charge due to following reason.

- 1) The transmission lines constructed for the evacuation of power had enhanced the import capability of Kerala as well as southern region. SRPC meeting had decided that the transmission charges are to be paid by the beneficiaries in view of the benefits accrued, interest on deferred capitalization by PGCIL etc.
- 2 ) Being Nuclear plant KKNP is out of the ABT regime and is not bound to bear the transmission cost for the period of delayed COD

Transmission charges for the third transformer at TVM

PGCIL had installed a third transformer in 2010. KSEB initially assessed that this transformer would not be utilized effectively for a period of ten years. But by 2015 the transformer loading has increased nearly 3 times. The initial proposal is to have 3<sup>rd</sup> ICT at Thiruvananthapuram should have been taken with the assumption of load growth as

			<u> </u>	<u>, , , , , , , , , , , , , , , , , , , </u>	1
					perceived at that time. The second assessment that there will be no utilization for next 10 years could have been on the
1		.	,		basis of revised assessment, but by that time the
				1	procurement of transformer would have been completed. In
1			,	j	this context it is also worth noting that KSEB had proposed
	İ				shifting of third ICT temporarily to Madakkathara in view of
					the heavy loading there prior to the commissioning of 400
				i i i	kV Palakkad substation. The revised assessment is to be
			. '	, f	viewed in this context also to enable shifting of third ICT to
	į				Madakkathara temporarily. The third ICT has become
	İ			[	essential as per transmission planning criteria from 2013-14.
				l	
	9	10	Power	The Committee expresses	The delegation of powers of officers are revised inorder to
		ļ	Department	dissaustaction at the Board's delay	speed up the tendering process and finalization at lower level. The revision of tender / purchase manuals are under
	.		e e e e e e e e e e e e e e e e e e e	in finalisation of tenders within the	process and this will again reduce the delay
	Ì			stipulated period which resulted in	process and this will again reduce the delay.
				an avoidable expenditure of 30.01	
				lakh. The Committee directs the	
				Board to be vigilant and avoid delay	
				in tender processes in future.	The state of the s
	10	11	Power	The Committee expresses its	Shift duty of 8 hours duration is followed in substations. The
			Department	apprehension over the reduction in	circular PS1(A)/3393/2016 dated 19/08/2016 is strictly
					complied with to avoid continuous duty in substations
					except in exigencies.
				increased duration of shifts	
				adversely affects the efficiency and	
				quality of performance and	
				monitoring. The Committee	
				suggests that the Board should	

•			
<u> </u>			either enforce the approved duty
.	1	***	time or formulate shift duty of 8
		•	time of formulate sales
		٠.	hour durations. 124 of Electricity Act 2003 governs the
	40	Power	hour durations.  The Committee remarks that the Section 131 to 134 of Electricity Act 2003 governs the provisions relating to the re-organization of Board. As per
11	12	1	The Committee remarks that the Section 131 to 134 of Electricity Ties 200 and As per decision with regard to unbundling provisions relating to the re-organization of Board. As per decision with regard to unbundling provisions 131 (2) the assets and liabilities of State Electricity
	<u>'</u>	Department	decision with regard to unbundling provisions relating to the re-organization of State Electricity of KSEB into separate profit centres. Section 131 (2) the assets and liabilities of State Electricity of KSEB into separate profit centres.
	1		of KSEB into separate profit centres Section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the assets and habitites of section 131 (2) the asset section 131 (2) the ass
	,	4.00	for the 3 functional areas of Board shall be revested by the state of the state of Board shall be revested by the state of the state of Board shall be revested by the
1		1	generation, transmission and dovernments with the transfer schemes published by the
· ·	\ · · · · · · · · · · · · · · · · · · ·		generation, transmission and Government Company, or in a
		l .	Board itself.  State governments.  The Government vide G.O.(MS)28/2006/PD dated
	1		The Government vide G.O.(WS)20/2003/20
			The Government vide G.S.(173) of the Committee 18.11.2006 accepted the proposal of the Committee
	1		1 . 1 1 (
			Tradity to motion it in the Phinic Sector under one difference in
}	1		$\frac{1}{1}$
	· .		Sector. As per the Government notification No. GO (MS)
•			Sector. As per the Government notification 110.
			The state of the s
			liabilities officers and employees of re- in 'a Company' by the State Government in accordance with
			1 / Ol (2) of Soction 131
			sub - Clause (2) of Section 131.  Government vide revesting Order dated G.O (P) / 46 /
			Government vide revesuing Older dated 3.5 (2)
	-	-	laces and detailed of the second of the seco
1	1		TT-: (CDII) concept in the place of profit center
1			l l l l l l l l l l l l l l l l l l l
{		. }	Distribution as SBU - G , SBU - T , SBU - D under the
1			Distribution as obc 3, 32 5
1		ļ	single umbrella of KSEB.
.	1.	<b>1</b>	

Power 13 12 Department audit wing.

The Committee observes that the The Internal Audit in KSEB Ltd covers audit functions in Internal Audit Wing of the Board expenditure as well as revenue areas even though the focus was not functioning properly in the has so far been mainly on revenue side to detect revenue transmission sector. The Committee leakages. The expenditure audit covers audit of suggests that the Board should take work/purchase bills, establishment claims, pay roll, pension, necessary steps to strengthen the GPF, administrative and general expenses, etc. Pre-check functions are carried out in respect of work/ purchase bills pertaining to ARUs in Civil, transmission, System Operation and IT areas where the amount of the bill is more than rupees ten lakh. The pre - check function is headed by a Resident Concurrent Audit (RCA) Officer who is on deputation from the Office of C & AG and there are three decentralited Pre-Check Units in different locations in addition to RCA Office in the corporate Office, RCA Office and the pre check Units while clearing bills ensure compliance of provisions of relevant statutes in addition to contractual terms and related Board orders. Audit has recently been extended to cover power purchase and related transactions also on post audit basis.

Measures have been taken to strengthen and streamline internal audit functions in KSEB Ltd. With this end in view, a comprehensive restructuring plan is envisaged in liaison with Indian Institute of Management (IIM), Kozhikode, and the proposal is expected to be finalized in a couple of months. Other steps taken in this regard are as follows:

1. Continuous Internal training programs have been arranged for all officers and audit staff in Regional Audit Offices to increase their knowledge and competency levels in audit and related areas. Also intensive training sessions have been

 		- -		
				arranged for enabling the Audit Teams to audit in computerized environment.  2. Instead of having different types of audits at the unit level (like monthly Bills audit, bi monthly Bills audit, MASA audit etc.) it is decided to have a comprehensive single audit covering all functions of the Unit (e.g. comprehensive audit of Sections, Division and Circles).  3. Steps have been taken to address the issue of staff shortages especially in Regional Audit Offices in the Northern Regions where vacancies remain unfilled for long periods.  4. Steps are under way to ensure that in-service candidates with professional qualifications (CA, ICWA etc) are posted in Internal Audit wing to the extent possible.  5. Comprehensive annual audit plans are framed to ensure that all units are covered in audit once in a year.  6. Steps have been taken to constitute Special Audit Teams in Head Office to carry out performance audit, software audit and other special audit assignments like audit for assessing risk and cost on suppliers/contractors, fixing liabilities on delinquent officers, special investigations etc. as per requirement.  7. Steps have been taken to develop necessary audit modules in the respective software to carry out pre-check and pre-
13	14	Power Department	transmission system improvem	audit functions through software.  the Delay for land acquisition has got substantially reduced as the decision can be taken by a committee for negotiated purchase at district level. New designs are being adopted for reducing the right of way issues. New towers like monopole

decisions, deficiency of proper and Narrow base towers etc are being started to be used in contract and delay in acquisition of order to reduce objections in construction of transmission land required for substations and lines. Upgrading the lines in the existing right of way is also adopted in many cases. transmission lines. As an additional measure replacement of existing ACSR conductor with HTLS conductor is being done for transmitting more power instead of upgradation of lines. In order to avoid delay in decisions especially in land acquisition issues, strict follow up is exercised. Prompt and active co - ordination with respective departments and offices are undertaken to avoid delays. The Committee points out that the KSEB is one of the best performing power utilities in the 15 Power 14 failure of the Board to provide country in terms of wider network, deeper reach, low urban -Department uninterrupted better quality power rural disparity, lower technical losses etc. supply to targeted consumers was Transmission and distribution losses (T&D loss) of KSEB on account of lack of adequate during the year 2011-12 was 15.29 % only which is one of planning, monitoring, co-ordination the lowest in the country given the size of the utility. in Utility could meet the demand without resorting to load delay abnormal and commissioning and completion of shedding & Power cut during the year. Despite all the above, there is lot of room for improvement scheme. and is now thriving to raise the quality of service to global standards by revamping the planning process and reorganizing the distribution sector.

## CHAPTER - II

# REPLY FURNISHED BY THE GOVERNMENT ON THE RECOMMENDATION OF THE COMMITTEE WHICH HAS BEEN ACCEPTED BY THE COMMITTEE WITH REMARKS

Sl. No.	Para No.	Department Concerned	Conclusions/ Recommendations	Action Taken by the Government
<del> </del>			(4)	(5)
1	(2)	Power Department	The Committee pointed out the inexcusable lapses that occurred in Kattakkada, Ranni-Perinad and Punnappra-Mavelikkara Projects. The committee directs that KSEB should immediately submit the details of the officers responsible for such serious lapses so as to fix liability upon them.	construction of five 33kV substations in Fathanandulate construction Ranni Perunad, associated 33kV line and 110/33kV bay at Pathanamthitta under REC aid. Subsequently a new Transmission Construction Division was formed at Pathanamthitta under Transmission Circle, Alappuzha and was entrusted with the work. 1.5 Acres of private land was purchased during November 2000 for S/s at Ranni Perunad.  The works were  1. Construction of 110 / 33kV bay at Pathanamthitta substation which was awarded to M/s. BSES Ltd., Kochi on 10-07-2000 on turnkey basis. The same was completed and handed over to KSEB on 3-12-2003.  2. Construction of 18.6km 33kV Single Circuit Overhead line from Pathanamthitta substation to Ranni Perunad and,  3. Construction of 33/11kV substation at Ranni Perunad  3. Construction of 33/11kV substation at Ranni Perunad
				above to M/s. ARM Ltd, Hyderabad on turnkey basis. Order was issued

to the firm on 06-04-2001 for completing the work within six months. The land purchased for S/s was handed over to the contractor in 04/2001. The trees along the entire right of way was cleared departmentally and the line route handed over to the contractor for the construction of line. But the firm had completed only 2 % of the agreed works within the stipulated time even with continuous follow ups and earnest efforts from KSEB.

The work was at standstill for approximately 2 years from 10/2001 violating the contract agreement. Meanwhile the company has changed the name as ICOMM in February 2004 and executed supplementary agreement to continue the work on 16-02-2004. The pace of progress was slow and poor though time extension was granted twice up to 31-03-2005. After completing 25 % of the total work the contractor again stopped the work. The repeated attempts to restart the work turned futile and finally the contractor abandoned the site completely from 22-07-2006. Consequently, the work was terminated at the risk and costs of the contractor vide B.O No.(FB) No.17822007 (TC1/S1/REC/2001/5) dated Tvm 01-08-2007 with a direction to restart the work departmentally.

After termination of the turnkey contract, the procurement of materials was to be arranged for carrying out the work of which the line materials were procured initially. The main line material 12M and 14M A Poles were fabricated after procuring the steel. These works were carried out departmentally under TC Division, Pathanamthitta.

In the mean time line work was tendered and finally awarded in October 2009 after ensuring the availability of line materials. The substation works were arranged on different contracts and finally substation and line works had been completed and commissioned on 16-02-2012.

approved for 44 locations during 6/2012. The Kallayam area was cleared during 10/2013 and the profiles for these 10 locations were approved during 2013. So many cases were pending before various forums such as Hon'ble ADM, Hon'ble High Court of Kerala and Hon'ble Supreme Court. All the cases were settled and full right of way clearance obtained during 2013 only. i,e. 4 years after issue of work order. Details of cases shown below.

	The second secon			
Sl. No.	Description	Case No / Court	Date of issue of clearing	
1	Maruthoor Mythri Nagar - 3Km , Locations AP 53 to		05.05.2010	
	AP 59	2. WP (C) No 16306/2010 of Hon'ble High Court	21.06.2012	
2	Kallayam 1.5Km Locations AP 46 - AP 50	No DDIs 48562 / 09 / S1 of the Hon'ble ADM , Trivandrum	19/12/11	
		SLP Civil 16338/2012 of Hon'ble Supreme Court	16/09/13	
		SLP Civil 212/2013 of Hon'ble Supreme Court	04/10/13	
3	Terminal tower and multi circuit tower	No D Dis 69568 / 12 / S1 of the Hon'ble ADM, Trivandrum	31/05/13	
		WP ( C ) No 15042/2013 of Hon'ble High Court	15/11/13	

All the work sites were cleared and handed over to the contractor during 2013 and based on the request of the contractor the time period was extended up to 28.02.2015 without imposing penalty. Even after clearing all the sites, the progress of the work was poor. Several

Considering the aforesaid facts it is submitted that the inordinate delay in commissioning the substation was due to delay in accomplishing the work awarded to M/s BSES. In case of 33 kV Ranni Perunad Substation the turnkey contractor failed to accomplish the work in time for reasons beyond the control of KSEB. The 18.6km Line route was through difficult terrain and as the contractor was not equipped with works in similar terrain due to failure in anticipation of bottlenecks in execution of the work. There was no deliberate attempt in delaying the completion of the project from the part of KSEB officials. There were so many procedural formalities to be completed for terminating the work, awarding new contracts, implementation of works, procurement and fabrication of line materials which in turn delayed the timely completion of the project. Hence KSEB officials are not responsible for the delay in the execution of the work.

#### Kattakada Substation

Board vide order No BO dtd 29.10.09 had accorded sanction to award the work of construction of 30km of 220kV DC line from Pothencode to 220kV S/s Kattakkada including supply of materials to M/s Utkal Galvanisers Ltd Orissa at their quoted rate of Rs 54.96 Crore.

While awarding the work 4.5Km from Maruthoor to Kallayam area were under dispute and tree cutting in these areas were not completed. Hence, initially profile of only 40 locations were approved during May 2010. Out of this, foundation work in 12 locations could not be started in time due to the objection of the land owners in the right of way. Thereafter by the end of Dec 2010 profile of another 14 locations were approved but foundation work in 4 locations could not be started in time due to the objections of the land owners in the right of way. The Maruthoor area was cleared during Feb 2011 and profiles were

meetings were convened to sort out the issues so as to enable the firm to implement the work as per the revised schedule. Repeated directions and all possible support from the part of KSEBL was given to the contractor. But the contractor failed to adhere to the agreed schedule. Hence a show cause notice was issued to the firm on 10.10.2014 for the slippage in the work schedule accepted by the firm. As the reply to the show cause notice was not adequate and since performance of the contractor was not satisfactory termination notice was issued to the contractor on 24.10.2014 as per tender conditions. The reply furnished by the firm on 30.10.2014 which was not satisfactory.

After obtaining remarks from Financial Adviser and opinion from the LA & DEO the matter was placed before the Board. Considering the facts Board has accorded sanction vide BO in 16.02.2015 to terminate the turn key contract entered into with M/s Utkal Galvanisers Ltd for the construction of 220kV line from Pothencode to Kattakkada including supply of materials. And also decided to arrange work at their risk and cost.

Accordingly two part tenders were invited for execution of the balance work after preparing the estimate for the balance work. Since no firms participated in the tender re tendered on 28.09.2015 and only one firm participated in the tender and quoted 635 % above PAC which was reduced to 499 % above PAC after negotiation. As the quoted rate was exorbitant tender was cancelled. The matter was reported to FTB and the Board decided to invite tenders from among the contractors having prior experience in constructing 220kV lines. Two bidders participated in the tender. After evaluation the matter was placed before the FTB. Based on the FTB decision, one bidder was disqualified and the price bid of the one pre qualified bidder was opened on 10.02.2016 and the quoted rate was 417.5 % above PAC and was reduced to 398 %

above PAC. Meanwhile the disqualified bidder challenged Board decision before the Hon'ble High Court of Kerala and the Hon'ble H/C upheld the decision of the Board by dismissing the petition. Considering the urgency in completing the work and also as the Hon'ble H/C did not find any fault with the decision of PQ bids, the matter was placed before the Board and the Board vide BO dt 06.05.2016 has decided to cancel the tender and also decided to invite fresh tender on all India basis from EPC contractor/firms having experience of completing at least 28Km 220kV or higher voltage lines including supply of balance materials. On the basis of this decision fresh tender was invited on 20.05.2016 and work order for the Balance work of the construction of 220 kV DC Transmission line from Pothencode to Kattakada including supply of materials was issued on 17.08.2016 and the work completed on 06.07.2017. Considering the above facts the delay occurred after issue of the first work order is not from the part of the officials of KSEB and is purely due to litigations and from the part of the first contractor. Hence, the reply furnished may be considered and kindly drop the queries raised. Kattakada 220kV substation commissioned on 27.07.2017. The work was delayed due to the delay in completion of Pothencode -Kattakada 220kV line. The said line is commissioned on 08.11.2017.

### Punnapra - Mavelikara Reconductoring work

The work of Punnapra - Mavelikara 66kV circuit double circuit line with ACSR Dog conductor after replacing the existing copper conductor was awarded as per W.O. dtd. 2.3.2009 of Asst.Exe.Engineer, Transmission Sub Division, Punnapra for an amount Rs 1397864/-. The work started on 20.3.2009 and was completed on 5.2.2010. No delay has occurred in the execution of the work. As per the terms of the contract, the contractor is bound to return

the entire scrap taken out on reconductoring to KSEB Ltd. But the entire copper replaced was not returned by the contractor. Departmental action was initiated along with filing of civil case OS.No.123/2012 before the Hon'ble Sub Court Alappuzha to realize the loss sustained to KSEB. A criminal petition is also under investigation with crime branch (Case No.330/CR /OCW2/EKM/12)

The committee expresses its dissatisfaction over the reply furnished by the Government and directs to furnish a detailed Remarks: report within two months after examining the matter relating to the non-recovery of the bank guarantee of ₹ 57.12 lakh for the Ranni-Perunad substation work even after its expiration in 2008.

E.Chandrasekharan

Chairman

Committee on Public Undertakings

Thiruvananthapuram ..Q1:.Q2:.2024